#### I-SEMESTER

Subject Code : UAA Total Exam Hrs : 3

#### **CCI - PRINCIPLES OF MANAGEMENT**

#### **OBJECTIVES:**

- > To make students understand the basic concepts and principles of management
- > To help them acquire the skills needed to become a successful manager
- > To enable them to understand the various processes of the management.

#### **UNIT-I**

Nature and Scope of Management –Management as a Science, an Art or a Profession – Process – Levels of management – F.W.Taylor's Scientific Management – Fayol's Theory of Management. – **18 hrs** 

# UNIT - II

Planning – Process – Types of Plans – Objectives, Policies, Procedures, Rules, Strategies, Programmes and Budgets - Decision making - Process of decision making – Types of decision – Problems involved in decision making.

#### **UNIT-III**

Organizing – Concept – Organization as a process – Elements of Organization process – Types of organization- Span of Control – Delegation – Centralization – Decentralization. – **18 hrs** 

#### **UNIT - IV**

Staffing – Functions – Process – Selection – Recruitment – Training. Direction – Concept, Elements of Directing – Principles of Direction – Process of Directing.

– 18 hrs

#### **UNIT-V**

Controlling- Concept of Control- Methods of Controlling- Coordinating- Need-Principles-Approaches to achieve Effective Coordination- Process of Control.

-18 hrs

#### **TEXT BOOK**

1. Principles and Practices of Management - L.M.Prasad, Published By Sultan Chand And Sons.

# **REFERENCE BOOK:**

- 1. Principles And Practices of Management
- 2. Principles of Management
- 3. Principles of Management

- V.S.Prao,&P.S.Narayana, Published by, Sultan Chand & Sons.
- -Dinkar and Pagare, Published by Sultan Chand & Sons.
- -Tripathi and Reddy, Published By Sultan Chand & Sons.

Internal Marks: 25 External Marks: 75

Total Marks : 100

#### I Semester

Subject Code : UAB Total Exam Hrs : 3

#### **CC II - MARKETING MANAGEMENT**

#### **OBJECTIVES:**

- > To expose students to marketing concepts and trends in the market.
- > To promote the ability to relate consumer behaviour and market trends.

#### UNIT -I

Market and Marketing – Definition – Distinction between Marketing and Selling- Types of market – Marketing - Scope – Function – Importance - Marketing Environment.

– 18 hrs

# **UNIT-II**

Marketing Segmentation – Basis- Pre-Requisites, Factors influencing Consumer Behaviour - Buying Process.

- 18 hrs

# **UNIT-III**

Marketing Mix - Elements – Product - Classifications of Product - New Product Development - Product Life Cycle – Pricing Meaning and factors affecting pricing- Types of Pricing.

- 18 hrs

#### **UNIT-IV**

Channel of Distribution – Factors - Kinds of Middle Man – Types of Channels - Promotion Mix Advertising –Personal Selling - Sales Promotion - Publicity.

– 18 hrs

# **UNIT-V**

Advertising Effectiveness – Appropriation – Agency – Selection & Operation of Sale Forces – Recent Trend in Marketing – E. Business – Tele Marketing – Relationship Marketing – Virtual Marketing.

– 18 hrs

#### **TEXT BOOK:**

 Modern Marketing Management - Pillai Baghavathi, Published by S.Chand & Company Ltd.., Ramnagar, New Delhi.

# **REFERENCE BOOK:**

- 1.Marketing Management C.B. Gupta and Rajan Nair, Published by Sultan Chand & Sons
- Marketing Management
   S.A.Sherlekar , Published by Himalaya Publishing House, "Ram Doot" Dr.Bhalerao Marg Gilgaon,
- 3. Marketing Management Philip Kotler, Hill Publishing Company Ltd., New Delhi.

#### **II Semester**

Subject Code: UAC Total Exam Hrs: 3

### CC III - ORGANIZATIONAL BEHAVIOUR

Objectives: To analyze the factors of Human behaviour working in the Organization.

#### **UNIT-I**

Nature and Scope of Organization and Types of Organization. The Concept of Organizational Behaviour-Models of Organizational Behaviour –S.O.B.C Model of Organizational Behaviour Human Relation.

-18 hrs

#### **Unit-II**

Individual Behaviour – Individual Differences, Factors influencing Individual Behaviour, Behavioural Model, Decision making mechanism –Process of perception , Factors influencing selection of Stimuli, Determinations of Perception –Personality, Determinants of Personality, Personality Development, Personality Theory, Psychoanalytical theory – Learning, theories of learning.

-20 hrs

#### **Unit-III**

Leadership – Characteristics - Function – Successful Qualities of a Leader – Styles of Leadership – Theories of leadership – Trait, Behaviour, Fielder's Contingency Model, Path Goal Theory.

-17 hrs

#### **Unit IV**

Group Dynamics –Groups at Work –Group Cohesiveness- Group Pressure –Group Norms –Types and Function of Formal and Informal Groups.

-17 hrs

# **Unit-V**

Motivation – Importance of Motivation in Industry , Theory of Motivation Malsow's Model-Herberg's Two Factors Theory - Morale-Importance of Morale in Industry - Organizational Changes-Resistance for Change-Overcome to change, concept of Organizational Development.

-19 hrs

#### **TEXT BOOK**

1.Organisational Behaviour

- L.M.Prasath, Published By Sultan Chand & Sons; 23, Darya GANJ, New Delhi-110002, Year 2002,

#### **REFERENCE BOOK:**

1.Organization Theory And Behaviour

 V.S.P. RAO, Published By Sultan CHAND& Chand& Sons; 23, Darya Ganj, New Delhi-110002, Year 2002,

2. Organization Behaviour

- Aswathappa, Published By Himalaya Publishing House "Ram Doot" Dr. Bhalerao Marg Gilgaon, Mumbai 400 004. Year 1994, 5<sup>th</sup> Edition.

3. Organization Behaviour

-N.S.Gupta, Published By Himalaya PublishingHouse. "Ram Doot" Dr. Bhalerao MargGilgon, Mumbai 400 004. Year 1994,

#### **II Semester**

Subject Code: UAD Total Exam Hrs : 3

### **CC IV - BUSINESS COMMUNICATION**

Objectives: To study and develop the communication skills in the field of business.

#### **UNIT-I**

Introducing Communication – Meaning- Need- Importance-Types of Communication Commercial Terms and Abbreviations.

-12 hrs

#### **UNIT-II**

Media of Communication – Principles of Effective Communication - Barriers to Communication - 11 hrs

#### **UNIT-III**

Kinds of Business Letters – Enquiries And Reply- Quotations – Sales Letters- Compliance Letter-Claims and Adjustments, Collection Letters- Circular Letters – Application Letters

- 13 hrs

#### **UNIT-IV**

Import- Export Correspondence- Correspondence of a Company Secretary – Memos and Other forms of Messages.

-11 hrs

#### **UNIT-V**

Importance of Listening and Communication – Principles of Effective Listening Modern Technology – Internet – Multimedia – Video Conferencing – FAX – E-MAIL.

-13 hrs

#### **TEXT BOOKS:**

1.Essential Business Communication

- Rajendrapal & J.S. Korlahalli, Published by Sultan Chand& Sons.

# **REFERENCE BOOK:**

1. Business Communication Theory And Practice

- Lesikar, Pettit- Published by A.T.T.B.S Publisher J5/6 Krishna Nagar, New Delhi-110051.
- 2. Business Communication Theory And Practice
- U.S.Raj, S.M.Raj Published by Himalaya Publising House "Ram Doot" Dr. Bhalerao MargGilgon, Mumbai 400 004. Year 1994, 5<sup>th</sup> Edition.

3. Business Communication

 R.C.Bhata,, Published By Ane Books India, Avantika Niwas, First Floor 19, Doraiswamy Road, T.NAGAR Chennai-600 017.

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# **III Semester**

Subject Code: UAE Total Exam Hrs: 3

# CC V - FINANCIAL ACCOUNTING (Focus Should Be 60% Problems And 40% Theory)

Objectives: To Understand The Nature And Objective of Accounts and to Get The Knowledge of Accounting.

#### **UNIT-I**

Definition of Accounting- The Nature, Objective and Utility of Accounting –Books of Accounting- Accounting Concept and Conventions.

14 hrs

#### **UNIT-II**

The theory of Double Entry – Book Keeping, Journal – Ledger- Subsidiary Books and Trial Balance – Rectification of Errors.

19 hrs

#### **UNIT-III**

Statement of Final Accounts – Manufacturing Account – Trading Account – Profit And Loss Account and Balance Sheet – With Adjustment.

19 hrs

# **UNIT-IV**

Capital And Revenue Statement for Non Profit Organizations –Receipts and Payments – Income and Expenditure Account.

19 hrs

#### **UNIT-V**

Depreciation Methods –Fixed Installment Method –Diminishing Balancing Method – Sums of Digit Method – Annuity Method – Depreciation Fund Method – Insurance Policy Method.

19 hrs

# **TEXT BOOK**

1. Advanced Accounting

-S.P.Jain and K.L.Nagang Kalyani Publishers.

# **REFERENCE BOOK:**

1. Advanced Accounting

-R.L.Gupta and V.K.Gupta, Published

by Sultan Chand &Sons.

2. Financial Accounting

-S.N.Maheswari, Vikas Pvt., Ltd.

3. Advanced Accountancy

-MC.Shukla, S.C. Gupta Sulthan Chand &Sons.

#### **III Semester**

Subject Code: UAF Total Exam Hrs: 3

#### CC VI - BUSINESS LAW

Objective: To Explore the Legal dimensions of business and then applications in Business Organization.

#### **UNIT-I**

Introduction – Definition – Nature and kinds of Contract – Offer and Acceptance – Consideration- Capacity of Parties – Free Consent – Legality of Object and Consideration – Void Agreements – Contingent Contracts.

9 hrs

#### **UNIT-II**

Quasi Contracts – Performance of Contracts – Discharge of Contracts – Remedies for Breach of Contracts.

8 hrs

#### **UNIT-III**

Law of Sale of Goods, Sale and agreement to sell, their Distinctions – Types of Goods – Conditions and Warranties – Caveat Emptor – Transfer of Property, Sale by Non owners – Performance – Remedies of Breach – Unpaid Seller – Auction Sales.

10 hrs

#### **UNIT-IV**

Law of Agencies – Creation of Agency – Classification of Agent – Duties and Rights of an Agent and Principal Debtor – Termination of Agency.

8 hrs

# **UNIT-V**

The Consumer Protection Act, 1986 - Consumer Protection – Introduction – Definition – Consumerism – Consumer Protection Councils – Consumer Disputes – Redressal Agencies – Their Jurisdiction – Procedure – Finality of Orders – Limitation – Enforcement of Orders – Dismissal of Frivolous or Vexatious Complaints.

10 hrs

# **TEXT BOOK**

1. Business Law

- N.D.Kapoor, Sulthan Chand &Sons

# **REFERENCE BOOK:**

1. Mercantile Law

2. Commercial Law

3. Mercantile Law

-M.C.Shukla S.Chand&Co.,

-Chawla and Garg, Kalyani Publishers

-MC Kuchal, Vikas Publishing House.

**III Semester Subject Code: UAS1** Total Exam Hrs : 3

# SBE I - OFFICE MANAGEMENT (PRACTICAL)

Objective: To promote the abilities of basics in Computer.

# **UNIT-I**

Fingering skills on the Personal Computer. Typing Practice

-10hrs

# **UNIT-II**

Ms Word: Over View

**Exercises:** 1. Typewrite an application for a suitable post for yourself in proper format

2. Prepare a bio data in standard format without using a table

-12hrs

#### **UNIT-III**

MS Excel: Over View

Exercises: 1. Create a mark list for 5/10 students and show their total and % of mark

2. Create a chart for the table given

**UNIT-IV** -12hrs

# **MS Power point:**

**Exercises**: 1. Create a title slides and 2 more slides to give presentation.

2. Choose a proper layout and an attractive back ground using an template

-13hrs

#### **UNIT-V**

#### **Internet browsing**

**Exercises:** 1. Send an email to friend of yours with an attachment and mark a copy of the email To your self.

2. Browse the World Wide Web and obtain useful information on Peter F. Drucker the Father of Modern Management. His Early Life, His achievement, His contributions in Management Thought.

-13hrs

Internal Marks: 25
External Marks: 75
III Semester
Subject Code: UAE1
Total Marks : 100
Total Exam Hrs. : 3

#### NME I - PERSONALITY DEVELOPMENT

Objective: To enable the Students to impart Knowledge regarding Personal Qualities and Development.

# **UNIT-I:** What makes a Winning Personality

Personality Defined – Determinants of Personality- How Personality is Developed – Corporate Theories on Personality Development – The Development Process – What makes a Winner

#### 5 hrs

# **UNIT –II: Building Self – Esteem and Self confidence**

Indicators of a Positive Self – Image – Indicators of a Negative Self – Image – The Development of Self – Image and Self – Therapy for Wholeness and Wholesome Self – Esteem

#### 5 hrs

# **UNIT –III: Positive Social Image**

Looking Great and Attractive – Dressing and Make up – Hair Care Inner Glow- Poise and Posture – Eye Contact and Body Language – Physical Fitness – Projecting a Professional Image – Social Graces and Table Manners in conversations - 7

hrs

# **UNIT-IV: Developing a Win-Win Attitude**

Fruits of a win – win Attitude - Differentiating Assertive From Aggressive and Passive Behaviour - Developing an "I" m Ok, You're Ok "Program - Making others feel good about themselves - Positive strokes .

#### 7 hrs

# UNIT-V: Becoming a Pro-Active and Responsibility Adult

Psychological Games - Difference Between reactive and Pro-Active response - Learning to accept responsibility for one's Actions - Learning from one's mistakes - Putting order in one's life - Discipline in problem solving.

# 6 hrs

# **REFERENCE BOOK:**

- **1.** The Hidden Genius of Emotion: Lifespan Transformations of Personality By Carol Magai, Jeannette Haviland Jones
- 2. Handbook of Personality Development by Daniel K.Mroczek, Todd D. Littleh H
- 3. Working With Emotional Intelligence by Daniel Goleman
- **4.** Path to successful development: Personality in the life Course by Lea Pulkkinen Avshalom Caspi

#### **IV Semester**

Subject Code: UAG
Total Exam Hrs: 3

# CC VII - HUMAN RESOURCE MANAGEMENT

Objective: To give the Importance of Human Recourse Management for successful functions of an Organization

#### **UNIT-I**

Introduction - Processes and Functions of Human Resource Management - Human Resource Department Structure - Role of Human Resource Manager in the Organization

9 hrs

#### **UNIT-II**

Job Analysis – Job Description, Job Specification – Human Resource Planning - Recruitment, Selection Process and Interview.

9 hrs

#### UNIT-III

Training - Definitions, Need and Importance, Steps - Different Training Methods - Performance Appraisal and Review.

9 hrs

#### **UNIT-IV**

Promotion - Definition , Advantages , Disadvantages - Methods - Basis of Promotion - Demotion - Transfer- Definition ,Types and Purpose of Transfer.

-9 hrs

# **UNIT-V**

Job Evaluation Method - Wages – Different Patterns of Wage Payments - Time Rate and Piece Rate - Wage Incentives - Cost of Living Index – Bonus.

9 hrs

# **TEXT BOOK:**

1. Human Resource Management

-L.M.Prasath, Published by Sulta Chand & Sons.

# **REFERENCE BOOKS:**

- 1. Human Resource Management
- 2. Human Resource Management
- 3. Personnel Management

- C.N.Gupta Himalaya Publishing House.
- P.Subba Rao Himalaya Publishing House.
- -C.B. Memoria Himalaya Publishing House.

#### IV Semester

Subject Code: UAH Total Exam Hrs: 3

### **CC VIII - COST ACCOUNTING**

Objectives: To threw light on different types of cost and cost statement.

#### **UNIT-I**

Definition of cost accounting - Objective and Advantages - Costing System, Methods and Techniques - Cost units - Cost centre - Classification of cost - Costs Sheet.

-14hrs

# **UNIT-II**

Materials - Meaning and Objectives of Material Control – Levels of Stock – EOQ – Just in Time – ABC Analysis -Perpetual Inventory System - Pricing of issues- FIFO,LIFO, Simple Average and Weighted Average.

-19hrs

# **UNIT-III**

Labour Cost -Methods of Wage Payments and Incentive Plans - Time Rate, Piece rate - Taylor's Differential Piece rate system - Merricks Multiple Piece Rate System - Halsey Weir plan - Rowan Plan - Over time and Idle time.

-19hrs

#### **UNIT-IV**

Overhead - Classification, Allocation, Apportionment and absorption of overheads - Labor hour rate - Machine Hour Rate.

**-19hrs** 

# **UNIT-V**

Methods - Job costing - Contract Costing - Process Costing - Normal Loss - Abnormal loss and gain.

**-19hrs** 

#### Text book

1. Cost accounting

-Pattanshetty, R.Chand Private Ltd.,

# **Reference books:**

- 1. Cost Accounting Principles and Practice M.N.Arora, Sulthan Chand &Sons
- 2. Costing Accounting –R.S.N.Pillai and Bagavathi, S.Chant & Company Ltd.
- 3. Principles and Practice of cost accounting –N.K.Prasad Book Syndicate Pvt.Ltd.,

#### **IV Semester**

Subject Code: UAS2 Total Exam Hrs: 3

#### SBE II - E-BUSINESS

Objective: Introduction of Electronic business and its basic concept, changing business models pertains to e- Business.

#### **UNIT-I**

Basic Internet fundamentals: Overview of the Internet, Browsing the world wide web, Electronic Mail, Basics of using FTP, Newsgroups, Searching the web to gain Market Intelligence, Internet Technology.

-12hrs

# **UNIT-II**

 $\mbox{E-CRM}$  - Meaning - Difference between CRM & e CRM - Features of e -CRM - e-CRM Software.

-12hrs

# **UNIT-III**

MS-office overview - Data Entry - Graphs - Aggregate Functions - Formulas &Function Different No System & Conversion.

-12hrs

#### **UNIT-IV**

An Electronic Market place of buyers & Sellers - Collaborating on a distribution chain -online Catalog.

-12hrs

# **UNIT-V**

Lab Practical CIA - 10 Marks

-12hrs

#### **TEXT BOOK**

- 1. Greg Holden, Starting an E-Commerce Business For Dummics H Edition
- 2. David Kodiur, Understanding Electronic Commerce.

# REFERENCE BOOK

- 1. Shurethy, E-Business with Net Commerce.
- 2. Samantha Shurethy, E-Business with Net Commerce.

#### IV Semester

Subject Code: UAE2
Total Exams Hrs : 3

#### NME II - MANAGERIAL SKILLS

# **Objectives:**

- > To introduce the basic concepts of body language for conflict management.
- > To make students learn and practice the steps involved in time management.
- > To impart training for empowerment thereby encouraging the students to become successful entrepreneurs.

#### Unit I:

Introduction to Management: Introduction, Management: Meaning, Nature and Concept of Management, Importance of Management, Development of Management Thought, Principles of Management.

#### **Unit II:**

Creative Thinking Skills: Introduction, Concept of Creativity, Importance of Creative Thinking, Process of Creative Thinking, Techniques for Creative Thinking-Brainstorming.

#### Unit III:

Leadership Skills: Introduction, Concept of Leadership, Qualities of a Good Leader, Leadership Styles.

#### **Unit IV:**

Time Management Skills: Introduction, Concept of Time Management-Importance of Time Management, Analysis and Diagnosis of the Use of Time, Steps in Time Management, Techniques of Time Management, Hurdles to Effective Time Management

#### Unit V:

Problem-Solving Skills: Introduction, Concept of Problem solving-Importance of Problem-Solving Skills for Managers, Process of Problem-Solving, Techniques for Problem-Solving, Challenges in Generating Creative Ideas.

#### **Reference Books:**

- 1. Robbins S.P. (2009), Organisational Behaviour, New Delhi: Pearson Education.
- 2. Flately M.E. & Lesikar R. (2004), Basic Business Communication, Irwon Professional Publication.
- 3. Lussier R.N. & Achua C.F. (2007), Effective Leadership, Thomson South-Western.

# V Semester

Subject Code: UAI Total Exam Hrs: 3

### CC IX - PRODUCTION AND MATERIAL MANAGEMENT

Objective: To have a deep understanding on Production Planning, Control Materials Management.

#### **UNIT-I**

Introduction to Production Manager an Over View- Meaning of Production, Nature of Production- Production Function and Responsibilities of Production Managers - Objectives of Production Management.

-18hrs

#### **UNIT-II**

Production Systems- Types - Factors for Plant Locations - Plant Layout- Types of Layouts and their Suitability -Work Study- Definition, Objectives and Scope. Method Study- Work Measurement-Normal Time, Standard Time.

-19hrs

#### **UNIT-III**

Production Planning and Control -Classification of Production Planning and Control, Factors Determining Production Planning Procedures. Scheduling- Capacity Planning- Aggregate Planning.

**-19hrs** 

# **UNIT-IV**

Inspection and Quality Control -Nature of Inspection , Objectives, Scope, Process-Quality - Control Benefits, Ensuring Quality, SQC, Control Charts, Acceptance Sampling Technique.

**-17hrs** 

#### **UNIT-V**

Inventory Management - Nature and Importance of Inventory, Classification, Functions, EOQ Model, ABC Analysis, VED Analysis, FSN Analysis- Material Handling Equipments -Objectives - Principles, Types.

**-17hrs** 

# **TEXT BOOK**

1.Production and materials management

- K.ShridharaBhat, Himalaya Publishing House,

#### **REFERENCE BOOK:**

Production and materials management

- K.Aswathappa, And K.Shridhara Bhat, Himalaya Publishing House.

#### **V** Semester

Subject Code: UAJ Total Exam Hrs: 3

#### CC X - OPERATIONS RESEARCH

# UNIT I:

Linear Programming Problem: – Graphical Solution method –Simplex method Simple Problems (2.1-2.5,3.3)

# **UNIT II:**

Transportation: Problem North West Corner Rule ,Least Cost Method,-Vogel's Approximation Method-Assignment problem-sequencing Problems- Simple Problems (6.1,6.2,6.5,7.1,7.2,7.3 10.1-10.4)

# **UNIT III:**

Games and Strategies- Introduction: Two person Zero Sum Game – The Maximin-Minimax Principal Games Without Saddle Points Mixed Strategies ,Solution of 2x2 rectangular games – Graphical Method- Simple Problems (9.1-9.3,9.5-9.6)

#### **UNIT IV:**

Network Scheduling by PERT / CPM - Network and Basic Components - Rules of Network Construction - Time Calculations in Networks - Critical Path Method - PERT :Pert Calculations.- Simple Problems (Sections 21.1 to 21.7)

# UNIT V:

Replacement of Equipment or asset that deteriorates gradually:Introduction – replacement of equipment that fails suddenly- Simple Problems (19.1-19.2)

# **TEXT BOOKS:**

"Operations Research" by KantiSwarup, P.K. Gupta and Man Mohan, Sultan Chand and Sons, Educational Publishers, New Delhi (2002).

# **REFERENCE BOOKS:**

Operations Research
 Operations Research Problems and solution V.K. Kapoor

Internal Marks: 25
External Marks: 75
V Semester
Subject Code: UAK
Total Marks : 100
Total Exam Hrs : 3

# CC XI - RESEARCH METHODOLOGY

Objective: Application of Management research to solve problem in functional areas of management.

#### UNIT - I

Research – Definition – Importance - Advantages and Limitations. The Research Process - Problem Identification-Design of Research-Types of Design.

-15hrs

# **UNIT-II**

Sampling Process and Selection -Sample Types-Sample Size And Sampling Errors

-15hrs

# **UNIT-III**

Data Collection-Methods-Tools - Questionnaire-Interview Schedule - Kinds of Data-Attitude Measurement of Scaling Technique-Editing, Coding, Tabulation

-15hrs

#### **UNIT-IV**

Statistical Data Analysis-Hypothesis- and its sources-Formulation and Testing of Hypothesis- T - Test-Chi Square Test

-15hrs

#### **UNIT-V**

Interpretation and Report Writing-Steps in writing reports-Layout of report, Types and Principles of Report Writing-Graphical representation of results.

-15hrs

#### **TEXT BOOK**

1.C.R.Kothari -Research Methodology 2.P.Saravanvel -Research Methodology

#### **REFERENCE**

- 1. Goode And Hatt-Methods in Social Research
- 2.Earl Babbie- Practice of Social Research
- 3.C.T.Kurein -Research Methodology in Ecnomics.
- 4. Salvatore Dominick Statistics And Ecnomics Mc. Graw Hill Co., New Delhi.
- 5. Morrial Carl N. and -Introduction to Data Analysis and Statistic Inference Practice.

John E RolphHall,Inc.Engle Wood

V Semester

CC XII - MANAGEMENT ACCOUNTING

Objectives: To impart Knowledge about Accounting tools for Managerial decision Making.

#### **UNIT-I**

Management Accounting - Meaning- Objectives- Scope of Management Accounting- Financial Accounting- Management and Cost Accounting - Utility and Limitation of Management Accounting - 11hrs

#### **UNIT-II**

Analysis of Financial Statements - Tools for Analysis - Comparative Financial Statements - Common Size Statement - Accounting Ratios - Analysis for Liquidity, Solvency and Profitability - Significance of various Ratios and their Computation -Uses and Limitations of Ratio.

-16hrs

Subject Code: UAL Total Exam Hrs: 3

#### **UNIT-III**

Fund Flow Analysis - Concept of Funds - Source and Uses of Funds- Concepts of flow of funds - Managerial Uses of Fund Flow Analysis - Construction of Fund Flow Statement.

-16hrs

#### **UNIT-IV**

Cash Flow Analysis - Distinction of Cash Flow From Funds Flow - Construction of Cash Flow Statement - Working Capital Management - Meaning and Importance.

-16hrs

# **UNIT-V**

Marginal Costing and Profit Planning - Distinction between Absorption Costing and Marginal Costing - Break Even Analysis-Cost Volume Profit Analysis.

**-16hrs** 

#### **TEXT BOOK**

1. Managment Accounting - Sharma and Shashi Gupta.

#### **REFERNCE BOOKS**

- 1. Theory and Problems of Management Accounting
- 2. Management Accounting
- 3. Management Accounting

- Khan and Jain-TMH.
- -S.N.Maheswari, Sultan Chand & Sons.
- -Ramachandran and Srinivasan

#### V Semester

Subject Code: UAE3
Total Exam Hrs : 3

#### MBE III - ADVERTISING AND SALES MANAGEMENT

Objective: To gain an insight into various aspects of Advertising and Salesmanship.

#### **UNIT I**

Advertising -Advertising on Element of Marketing Mix- Objectives -Advertising and Salesmanship-Role and Importance -Planning for Advertisement- Communication Process-Formal and Informal.

**-15hrs** 

# **UNIT II**

Advertisement Copy-Kinds-Appeals-Advertising Mix-Advertising Budget and Relevant Decisions.

-15hrs

#### **UNIT III**

Advertising and their Role-Types of Advertising -Measuring the effectiveness of Advertisement -Advertising Agency-Online Advertising and Mobile Advertising.

-15hrs

#### **UNIT IV**

Kinds of Salesman-Sales Force for Services-Qualities of Successful Salesman-Training-Promotion-Remuneration to Sales Force-Motivation of Sales Force-Methods of Motivation.

-15hrs

# UNIT V

Sales Promotion-Objectives-Advantages-Tools and their effectiveness-Aggressive Selling-Personal Selling-Measuring the effectiveness of Sales

-15hrs

# **TEXT BOOK**

- 1. Advertising Theory and Practice
- 2.Marketing Salesmanship and Advertising
- 3. Marketing Salesmanship & Advertising
- Chunawalla, Kumar, Sethia, Subramanian, Suchak, Himalaya Publishing House
  - R.L Chand, R.Still, Edward W.Cundiff, Prentice Publishing Hall,
  - -C.N.Sontakki, Kalyani Publishers, New Delhi.

**Internal Marks: 25** 

External Marks: 75 V Semester Subject Code : UAS3
Total Mark s : 100 Total Exam Hrs :3

# SBE III - CAPACITY BUILDING FOR EMPLOYMENT

Objective: To Understand the Nature and Essentials of Capacity Building for Employment

# UNIT: I

Communication Skill, Listening Skill, Presentation Skill, Creativity, Creative Thinking, Positive Attitude, Self Image.

-12hrs

#### **UNIT:II**

Decision Making, Leadership, Confidence, Time Management, Team Work, Emotional Stability. Entrepreneurship – Women Entrepreneurship – Government of Tamil Nadu Schemes for women entrepreneurship and SHG.

-12hrs

# **UNIT:III**

Counseling for choosing the right field, Preparation required for Competitive Exam -Collecting the Information's.

-12hrs

#### **UNIT:IV**

Interview-A concept of mutuality, How to Prepare Bio-Data/CV/Resume, Grooming for the Interview, Impression Management, Guidelines for facing Interview.

**-12hrs** 

#### **UNIT:V**

Self Help Groups- Schemes. Schemes Offered by District Industrial Centre.

**-12hrs** 

**Internal Marks: 25** 

External Marks: 75 VI Semester Subject Code : UAM Total Marks : 100 Total Exam Hrs : 3

#### CC XIII - BUISNESS POLICY AND STRATEGIC MANAGEMENT

Objective: To provide a clear view on Strategy Formulation and Implementation

#### **UNIT-I**

Business Policy-Meaning -Features-Classification-Process of Policy making - Objectives of Business Policy.

- 20hrs

#### **UNIT-II**

Business Strategies -Meaning -Features-Importance-Strategic Management Process-SWOT Analysis-ETOP Analysis - TOWS Matrix - BCG Matrix -7's approach to Quality-Motorola Quality Concept-Six Sigma.

-22hrs

#### **UNIT-III**

Organizational Appraisal-Factors-Factors Affecting Organizational Appraisal – Approaches, Methods & Techniques.

-20hrs

# **UNIT-IV**

Strategy Implementation - Organizational Design - Leadership Implementation - Strategists Style and Strategy - Personal Values, Business Ethics - Social Responsibility of Business - Operational Implementation.

-21hrs

#### **UNIT-V**

Strategic Evaluation and Control- Strategic Evaluation - Importance, Barriers , Requirement for effective evaluation - Types of Strategic Control - Process of Evaluation - Measurement of Performance.

-22hrs

#### **TEXT BOOK**

Business Policy And Strategic Management – Azhar Kazmi, Tata Mcgrwl Hill.

# REFERENCE BOOK

1.Business Policy -L. M.Prasad, Sultan Chand & Sons

2.Business Policy and Strategic Management -Francis Cherunilum Mrs.Meena Panday Himalaya Publishing House

3.Business Policy and Strategic Management -P.Subba Rao, Himalaya Publishing House

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#### VI Semester

Subject Code: UAN Total Exam Hrs: 3

#### CC XIV - ENTREPRENEURIAL DEVELOPMENT

Objective: To Identify the areas of Entrepreneurship and provide a comprehensive knowledge to the students about EDP.

#### **UNIT: I**

Concept of Entrepreneurship-Definition - Characteristics-Functions - Classification of Entrepreneur-Importance- Achievement Motivation-Sociological and Psychological factors of Entrepreneurial Development.

- 21 hrs

#### UNIT II

Content of Entrepreneurship Development Programme - Measures - Objectives of Entrepreneurial Training - EDP Institute -NIESBUD New Delhi - SIET Hyderabad – MSME and NSIC- SIPCOT in Tamilnadu.

- 22

hrs

#### **UNIT III**

Project Identification-Classification of Project-Project Formulation.

-20 hrs

#### **UNIT IV**

Role of Management Consultant in India-Different Types of Organisation - Partnership Company - Seed Capital - Fixed Capital - Working Capital - Leasing. - 21 hrs

#### **UNIT V**

Problem faced by Women Entrepreneur's –Institutions Finance of Entrepreneurs-IDBI-IFCI-ICICI-SFC of Tamil Nadu.

-21 hrs

# **TEXT BOOK**

1s.Entrepreneurial Development - C.B.Gupta and N.P Srinivasan, Sultan Chand, and Sons

2. Entrepreneurial Development - Jayashree Suresh, Margham Publications.

# **REFERENCE BOOK:**

- 1. Entrepreneurial Development Principles, Policies & Programmes. P. Saravanavel, Himalaya Publishing House.
- 2. A Practical guide to Industrial Entrepreneurs S.B. Srivastava, Sultan Chand & Sons

Internal Marks: 25
External Marks: 75
VI Semester
Subject Code: UNO
Total Mark s : 100
Total Exam Hr : 3

# CC XV - FINANCIAL MANAGEMENT (80% THEORY, 20%PROBLEMS)

Objectives: To know about the Functions ,Responsibilities of Financial Manager while Taking Managerial Decisions by solving Financial Problems.

#### **UNIT-I**

Nature of Financial Management - Meaning and Scope of Finance Function - Financial Management and its Functions-Importance of Financial Management-Organization of Financial Department-Goals of Financial Management: Profit Maximization and Wealth Maximization.

-15hrs

#### **UNIT-II**

Cost of Capital-Concept-Importance and types of Cost of Capital-MM Theory-Weighted Average Cost of Capital-Operating and Financial Leverages.

-18hrs

#### **UNIT-III**

Capital Structure – Meaning -Factors affecting Capital Structure-Capital Gearing, High and Low Gearing, Significance, Meaning of Trading on Equity and Limitations of Trading on Equity.

-19hrs

#### **UNIT-IV**

Capital Budgeting - Nature of Capital Expenditure - Concept of Capital Budgeting - Capital Budgeting Procedures - Methods of Ranking Investment Proposals-Payback Method-Return on Investment Method - Present Value Method.

-20hrs

#### **UNIT-V**

Financial Planning and Forecasting - Concepts-Characteristics and Factors affecting Financial Planning - Necessity and Limitations-Cash Forecasting.

-18hrs

#### **TEXT BOOK**

1. Financial Management - S.N Maheswari, Sultan Chand & Sons

# REFERENCE BOOKS

1. Financial Management Theory and practice - Prasanna Chandra,

Tata McGraw Hill

- 2. Financial Management M.Y Khan, P.K Jain, Kalyani Publishers
- 3. Financial Management Pradeep Kumar, Kendar Natharam Nath and Co.

#### **VI Semester**

**Subject Code: UAE5** Total Exam Hrs: 3

#### MBE III - RETAIL MARKETING MANAGEMENT

Objective: To understand the nature and objective of Retail Marketing and to get The knowledge of Retail Marketing

#### **UNIT-I**

Definition of Retail Marketing-Evolution of Retail Marketing-Features of Modern Retail Marketing- Importance of Retail Marketing-Retail Marketing mix.

-11hrs

#### **UNIT-II**

Functions of Retail Marketing- Buying-Assembling-Selling-Transporting.

-11hrs

#### **UNIT-III**

Storage and Warehousing - Risk Bearing - Retail market Information-Grading and Standardization-Retail market Function.

-11hrs

#### **UNIT-IV**

Buyer Behavior-Consumer Goods and Industrial Goods-Buyer Behavior Model-Factors Influencing Buyer Behavior-Market Segmentation - Need and Basis-Targeting-Positioning.

-13hrs

#### **UNIT-V**

Retail Sales Forecasting – Methods -Analysis and Application-Products-Classifications-New Product Development Process-Product Life Cycle-Product Portfolio Analysis-Line and product mix decisions.

-14hrs

#### TEXT BOOK

Retail Marketing Management-David Gilbert, Perason Education.

#### REFERENCE BOOK

Global Marketing Management-Warren J. Keejan, Printice-Hall of India